Wuhan Conference

May 29, 2015

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Agenda

Introduction and background

End user requirements

Market status and Adoption

Discussion



Introduction and Background



IdaTech - H2PT Background

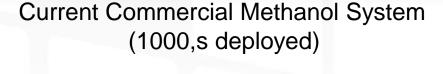
| 1998-1999 | 2000 – 2003+ | 2004 - 2009 | 2010 - 2012 | 2013 - 2014 |
|---------------------|---|--|---|--|
| Formation | Reforming and H2 purification development | Advanced product development & deployment | ElectraGen™ product deployment, licensing | Strategic alignment with CHEM |
| 1998, NW | Developed | Telecom backup and off | Launched ElectraGen™ | Name change to H2 |
| Power Systems | foundation for hydrogen production | grid power product development | product line. | PowerTech (H2PT) |
| founded | (reforming) and | | Built factory in Tijuana, | New factory established in |
| Purchased | purification critical to modern fuel cell | Advanced system design and integration with US | Mexico | Taiwan with CHEM |
| in 1999 by Idaho | products. | Government and Intl. partners. | Sold ~1000 units worldwide. | H2PT acquired by CHEM May 2014. |
| Electric | Developed fuel cell | | | |
| Utility, | stack and systems | Internal fuel cell stack | Sold non-exclusive IP | ME2 methanol fuel cell |
| renamed IdaTech | integration capabilities. | development capability | license and factory equipment to Ballard. | system begins production January 2015. |
| | · | Deployed ~300 systems. | | • |
| | | | Began 3 year non-compete, ending 7/1/15. | |
| | | | | |

- All commercial methanol fuel cell products based on licensed IP
- >15 years of experience and more than \$240 million invested
- IP based on >380 patents awarded and pending
- Continuing core development for advanced fuel cell products



Methanol Systems

Early Commercial Methanol System (100's deployed)







End User Requirements



Who are the "End Users?"

Cellular network operators

Tower companies



What do the End Users Want?

Reliable Power

At a reasonable cost

And "green"

...as long as it does not compromise cost or reliability



Map of Applications

Effectively "off grid" Southeast Asia Rural Africa High Large cities in Africa Rural India Large cities in India Portions of ME Portions of South Outage Frequency **America** Small Islands Western Europe Switzerland North America Japan High Low



Reliability



 Electric grid reliability varies vastly from country to country

 Electric grid is frequently nonexistent in high growth areas

 Expectation of reliability varies greatly: USA ~ 99.99%, Nigeria ~90%. Please think about the last seven days. For how many of those days were there power cuts at your place of work? Please think about regular and irregular power cuts.

Among employed adults aged 15 and older who say their workplace is on the electric grid

| | Total | Urban | Rural |
|---|--------------|--------------|--------------|
| | average days | average days | average days |
| Central African Republic | 5.1 | 5 | 5-4 |
| Nigeria | 4.8 | 4.9 | 4.6 |
| Liberia | 4.2 | 4.1 | 4.3 |
| Burkina Faso | 3.8 | 3.4 | 4.2 |
| Chad | 3.7 | 3.7 | 3.7 |
| Tanzania | 3.4 | 1.5 | 4 |
| Cameroon | 2.8 | 2.3 | 3.1 |
| Zimbabwe | 2.7 | 2 | 3.2 |
| Sierra Leone | 2.6 | 1.8 | 3.5 |
| Uganda | 2.3 | 2.1 | 2.3 |
| Senegal | 2.3 | 2.8 | 1.6 |
| Niger | 2.1 | 1.5 | 2.5 |
| Mali | 1.5 | 1.1 | 2.1 |
| Ghana | 1.4 | 1.3 | 1.6 |
| Botswana | 1.2 | 1 | 1.2 |
| Kenya | 1.1 | 0.8 | 1.2 |
| South Africa | 0.6 | 0.5 | 0.6 |
| Overall average for 17 countries surveyed | 2.7 | 2.4 | 2.9 |

Surveys conducted in 2010

GALLUP'



Cost

Batteries and diesel generators are the only widely used backup and continuous power technologies. They set the "bar" for most cost comparisons.

Cost of power to Telco often is not understood, or accounted for

- Grid connected: typically focus is on first / capital cost of diesel generators and batteries.
- Off grid: typically includes more cost, such as fuel and maintenance as well as first cost.

Power consumption at site is often over estimated, or can be greatly reduced with minor changes. This may create unnecessary site power requirements.

Impact of theft and related community issues is usually understated. In parts of Africa and India, "loss" of 50% of fuel is not unusual, but never admitted.



Market Status and Adoption



Market Status & Adoption

Thousands of systems deployed

Reliability and durability proven over millions of hours

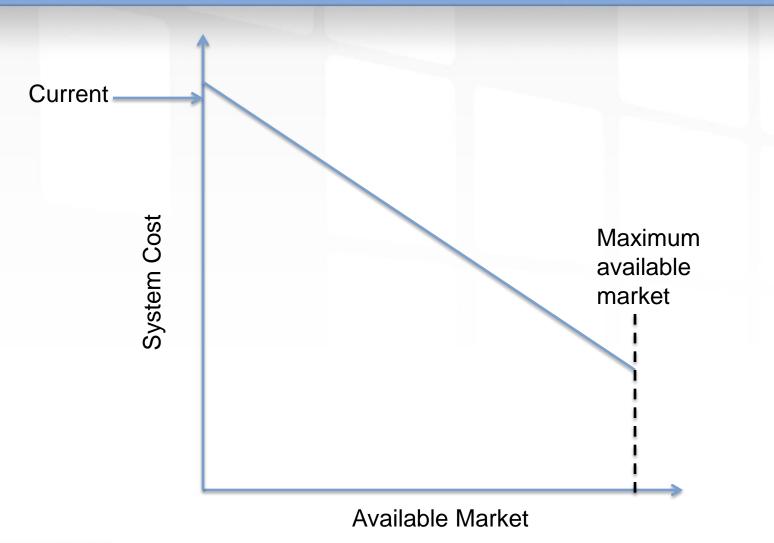
Methanol fuel supply proven around the world

Most knowledgeable telcos aware and comfortable with fuel cell technology

...yet sales are flat to declining

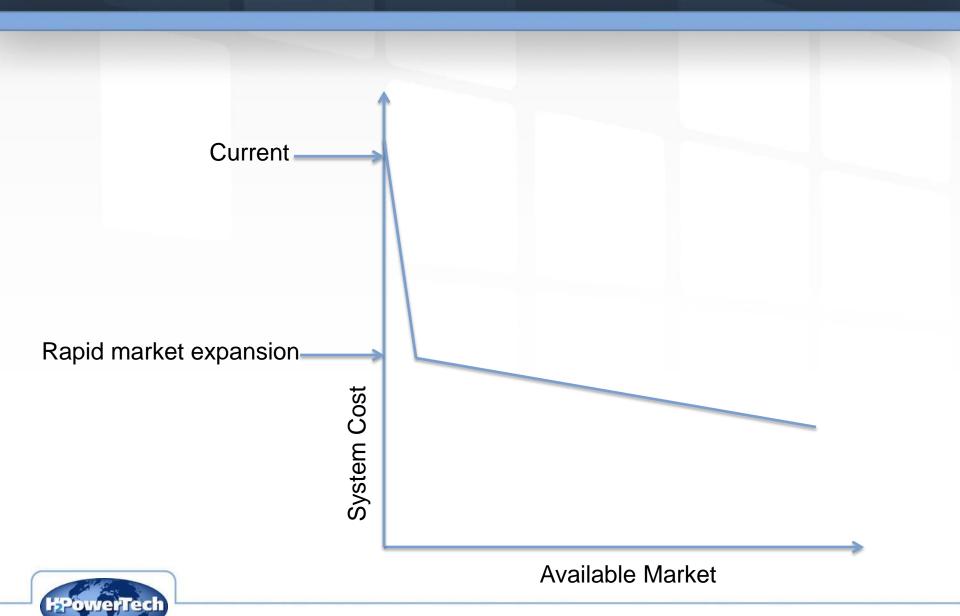


Market Adoption Curve?





More Realistic Curve



Adoption Barrier

Current

New design/technology

Rapid market expansion

- Technology won't get you there
- · Focus on cost versus value
- Not enough volume to drive costs down sufficiently
- Adoption is more than cost

System Cost

Available Market



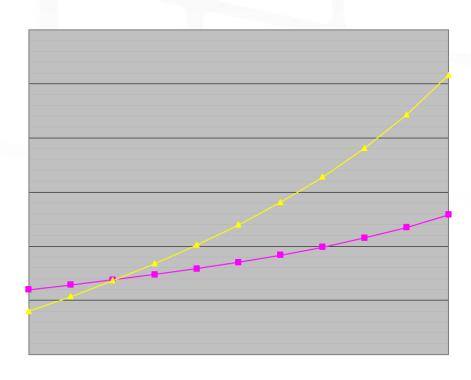
Lifecycle Cost

True fuel cost
Maintenance cost
Replacement period
Apples to apples installed cost

Genset vs Methanol Fuel Cell



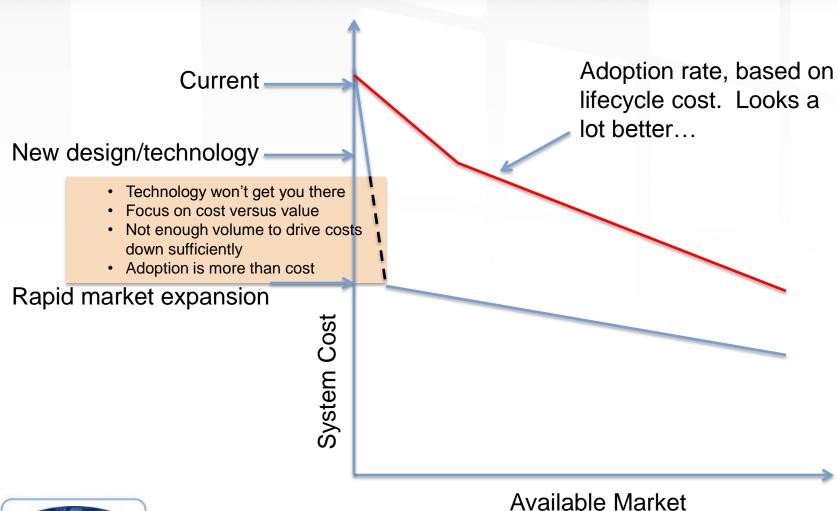
Cumulative Cost (\$)



Time



Lifecycle cost





Looks Good on Paper, But...

Adoption Risk

Is the payback guaranteed?

Where does the fuel come from?

Who will maintain it?

What if a larger (or smaller) system is needed later?



Breaking Through Adoption Barrier



- Reliability based
- Fuel delivery
- Installation
- Maintenance
- Monitoring



- Focus on core business
- Improved network uptime
- Reduced capital intensity
- Reduced cost of operation



Thank you

