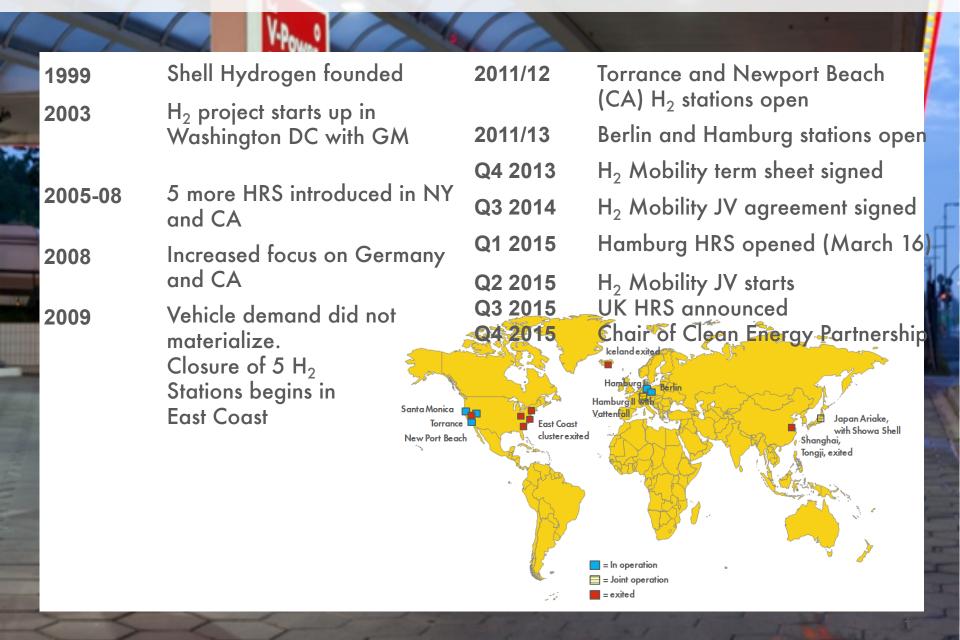


SHELL HYDROGEN JOURNEY - OVER 15 YEAR HISTORY



SHELL HYDROGEN ACTIVITIES

- Retail fuelling operations in Germany and the US (California)
- Stations demonstrate onsite SMR, electrolysis, compressed hydrogen gas delivery, liquid hydrogen, pipeline gas
- Extensive growth planned for German retail network
- Stations announced for United Kingdom market
- Investigating other European market opportunities e.g. France, Belgium, Luxembourg, Netherlands, Austria, Switzerland: key criteria is (i) Retail station ownership, (ii) financial risk sharing with governments, (iii) FCEVs
- R&D in flow metering, quality control, liquid hydrogen, dispensing and onsite production (electrolysis, SOFCs, SMR)
- New hydrogen lab in Amsterdam starting 2016



ACHIEVEMENTS SINCE LAST IPHE MEETING (DECEMBER 2014)

- H2 Mobility Germany JV (400 HRS program): company founded, officially launched, first 7 stations are under permitting and construction
- UK: agreement reached with ITM and FCH-JU to deliver 3 refuelling stations in the Greater London Area; first station open mid 2016
- Opened 3rd station in Germany in March (electrolyser station)
- Technology innovation funnel filled with projects to support the commercial program: onsite production of hydrogen, quality sensor devices, safety, standards, cost reduction. Opening of H2 lab in Amsterdam
- US: successfully certified to sell hydrogen at New Port Beach.
 California remains a very important market.
- Germany: Chair of Clean Energy Partnership
- Working closely with Partners (OEMs, IGCs, Governments, EC)

WHY DOES H2 MOBILITY GERMANY JV WORK? IT SHARES RISKS AND COORDINATES STATION ROLLOUT WITH VEHICLES

Hydrogen mobility – "chicken and egg" situation



- Full Cell Electric Vehicles (FCEVs) will only be bought by customer if there is refueling infrastructure
- Refueling infrastructure is only commercially attractive if there are FCEV customers



Solution – aligned ramp-up of FCEVs and stations

Main objective of H₂ Mobility

- Coordinate activities for ramping up FCEV and hydrogen refueling infrastructure.
- Develop a basic hydrogen refueling infrastructure in Germany to enable the launch of series-produced FCEVs.
- Overcome risk of market failure through joint cross-industry action until infrastructure buildup is commercially viable.

H2 Mobility is a success if...

- Hydrogen mobility is established in Germany and becomes a business opportunity beyond a first phase.
- A large number of coalition members jointly create this new market.

HYDROGEN REFUELLING STATION CHALLENGES

Technical

- HRS need to be integrated into existing network (reduce footprint)
- Increased accuracy of flow meter needed (need to sell hydrogen!)
- Installation of HRS to be "plug and play" (limit time on site!)
- Power requirements need to reduce (transformers & power in the road)

Commercial

- Operational costs are still high (unreliable equipment)
- Communication to general public (urgent need to communicate more)
- Vehicles (remains the biggest risk).
- Permitting could be speeded up (work on communication, standards, etc)

But – costs <u>are</u> coming down with more suppliers entering the market.

Good to see CEMs announding vehicles. Nevertheless, the "eco-system

HOW CAN THE REGULATOR HELP?

Considerations

- (Joint) communication: (i) an FCEV is an EV; (ii) de-mystify the technology to public in a fact based manner. (iii) explain the technology is safe
- Financial support (capex and opex) from regulator is required over a period of time (up to 10 years) to build the infrastructure ahead of FCEVs coming
- Risk sharing with partners is very important (OEMs, Retailers, Governments).
- What incentives for early movers? (first mover disadvantage).
- Assist in speeding up permitting, initial waiver for metering hydrogen
- Public sector Fleets can local city councils procure vehicles?
- Research & development support this remains crucial to reducing feetprint, increasing reliability & performance of equipment.



SHELL HYDROGEN STATIONS - GERMANY









	Berlin	Hamburg I	Hamburg II
Start up	2011	2013	Q1 2015
Supply	Liquid	Gaseous	PEM Electrolysis
Delivery pressure	350 / 700 bar	700 bar	700 bar
Capacity	1000 kg/day	70 kg/day	80 kg/day
Utilization	< 5%	< 5%	tbd

SHELL HYDROGEN STATIONS - CALIFORNIA

Torrance



Newport Beach



	Torrance (Los Angeles)	Newport Beach
Start up	2010	2012
Supply	H2 Pipeline	On site reforming
Delivery pressure	350 / 700 bar	350 /700 bar
Capacity	50 kg/day	100 kg/day
Utilization	70 %	10%

THE NEW ENERGY FUTURE BY 2050

RISING ENERGY DEMAND, SUPPLY PRESSURE, CLIMATE CHANGE



Population 9 billion people, 75% living in cities (2 billion more than today)



Demand Energy demand could double from its level in 2000...but CO2 emissions must be half today's to avoid serious climate change



Vehicles 2 billion vehicles (currently 800 million)



Efficiency Twice as efficient, using half the energy to produce each dollar of wealth

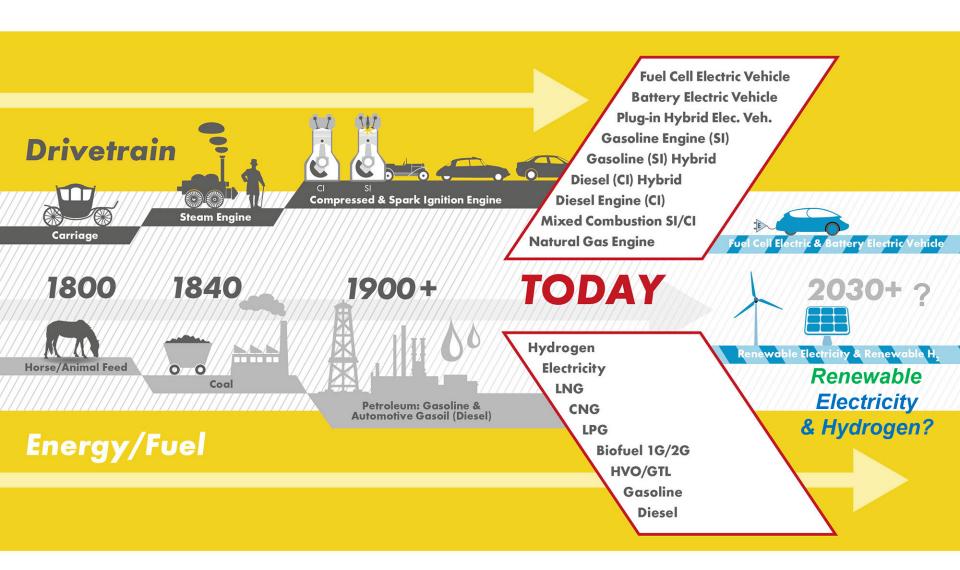


Rising standards Many millions of people will rise out of energy poverty; with higher living standards energy use rises

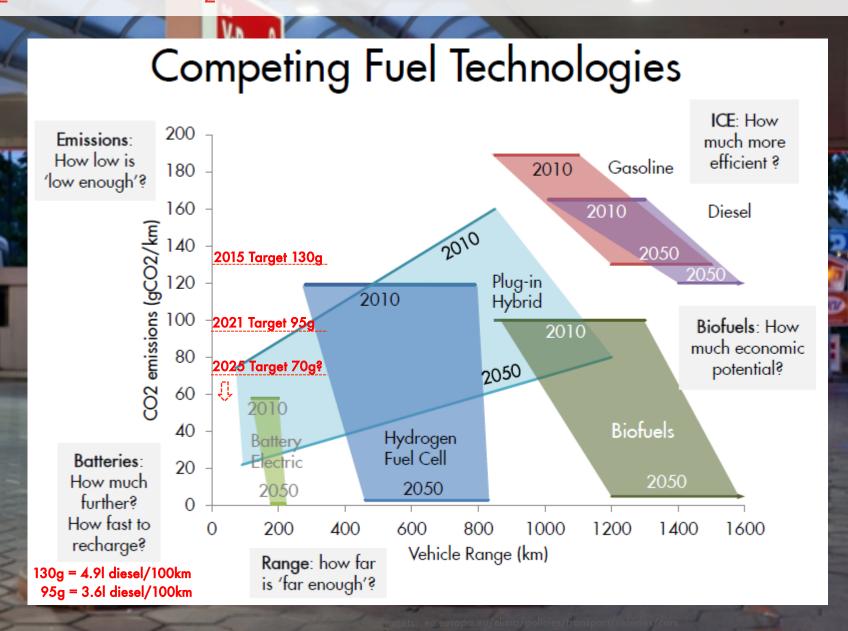


Renewables 3 times more energy from renewable sources

HYDROGEN: THE FUTURE FUEL FOR ZERO EMISSIONS?



H₂ OFFERS CO₂ REDUCTION PATHWAY



HYDROGEN REFUELLING STATION LEARNINGS

- Hydrogen stations provide important learnings and experience in consumer behaviour, safety, cost, and the dispensing and storage of hydrogen
- Hydrogen can be refueled safely in a consumer environment
- Various technologies have been tested
 - Forecourt electrolysis
 - Forecourt reforming
 - Gaseous trucked in, liquid trucked in, pipeline
 - 350 bar, 700 bar, liquid dispensing
- In order to make hydrogen affordable, hydrogen stations need to be standardized and lowered in cost
- Need higher reliability and utilization of stations